

A decorative graphic consisting of several overlapping, semi-transparent triangles in shades of red, pink, and blue, arranged in a dynamic, abstract pattern on the left side of the slide.

# Allegiance Bancshares, Inc.

Year-End 2019  
Earnings Presentation

# Safe Harbor Statement and Non-GAAP Financial Measures

"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995: This presentation may contain forward-looking statements within the meaning of the securities laws that are based on various facts and derived utilizing important assumptions, present expectations, estimates and projections about Allegiance. These statements preceded by, followed by or that otherwise include the words "believes," "expects," "continues," "anticipates," "intends," "projects," "estimates," "potential," "plans" and similar expressions or future or conditional verbs such as "will," "should," "would," "may" and "could" are generally forward-looking in nature and not historical facts, although not all forward looking statements include the foregoing. Forward-looking statements include information concerning Allegiance's future financial performance, business and growth strategy, projected plans and objectives, as well as projections of macroeconomic and industry trends, which are inherently unreliable due to the multiple factors that impact economic trends, and any such variations may be material. Such forward-looking statements are not guarantees of future performance and are subject to risks and uncertainties, many of which are outside of Allegiance's control, which may cause actual results to differ materially from those expressed or implied by the forward-looking statements. These risks and uncertainties include but are not limited to whether Allegiance can: continue to develop and maintain new and existing customer and community relationships; successfully implement its growth strategy, including identifying suitable acquisition targets and integrating the businesses of acquired companies and banks; sustain its current internal growth rate; provide quality and competitive products and services that appeal to its customers; continue to have access to debt and equity capital markets; and achieve its performance objectives. These and various other factors are discussed in Allegiance's Annual Report on Form 10-K for the fiscal year ended December 31, 2018 and in other reports and statements Allegiance has filed with the Securities and Exchange Commission. Copies of such filings are available for download free of charge from the Investor Relations section of Allegiance's website at [www.allegiancebank.com](http://www.allegiancebank.com), under Financial Information, SEC Filings. Any forward-looking statement made by Allegiance in this presentation speaks only as of the date on which it is made. Factors or events that could cause Allegiance's actual results to differ may emerge from time to time, and it is not possible for Allegiance to predict all of them. Allegiance undertakes no obligation to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

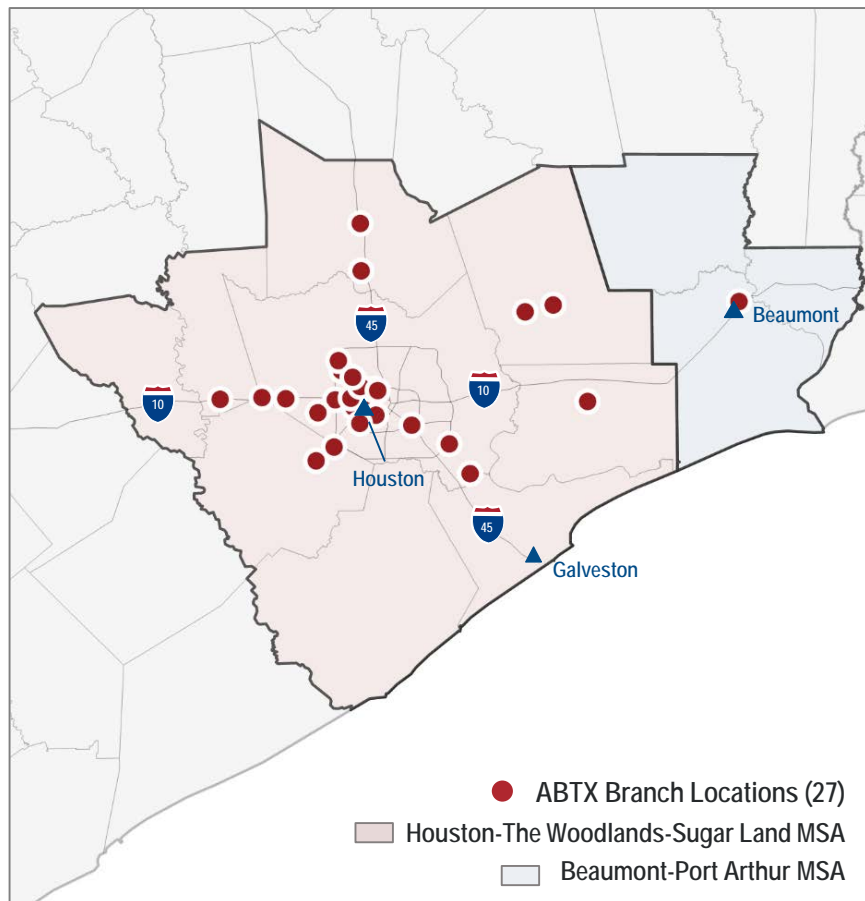
## GAAP Reconciliation of Non-GAAP Financial Measures

We use certain non-GAAP financial measures to evaluate our performance. We believe that these non-GAAP financial measures provide meaningful supplemental information regarding our performance and that management and investors benefit from referring to these non-GAAP financial measures in assessing our performance and when planning, forecasting, analyzing and comparing past, present and future periods. Specifically, we review return on average tangible common equity, the ratio of tangible equity to tangible assets and core net interest margin on a tax equivalent basis for internal planning and forecasting purposes. We have included in this presentation information relating to these non-GAAP financial measures for the applicable periods presented. These non-GAAP measures should not be considered in isolation or as a substitute for the most directly comparable or other financial measures calculated in accordance with GAAP. Moreover, the manner in which we calculate these non-GAAP financial measures may differ from that of other companies reporting measures with similar names. A reconciliation of the non-GAAP financial measures is in the appendix, which starts on slide 15 of this presentation.

# Allegiance Bancshares, Inc. Overview

## Franchise Footprint

Holding Company for Allegiance Bank; Headquartered in Houston, Texas



## Company Overview

Providing full-service banking services for owner-operated businesses

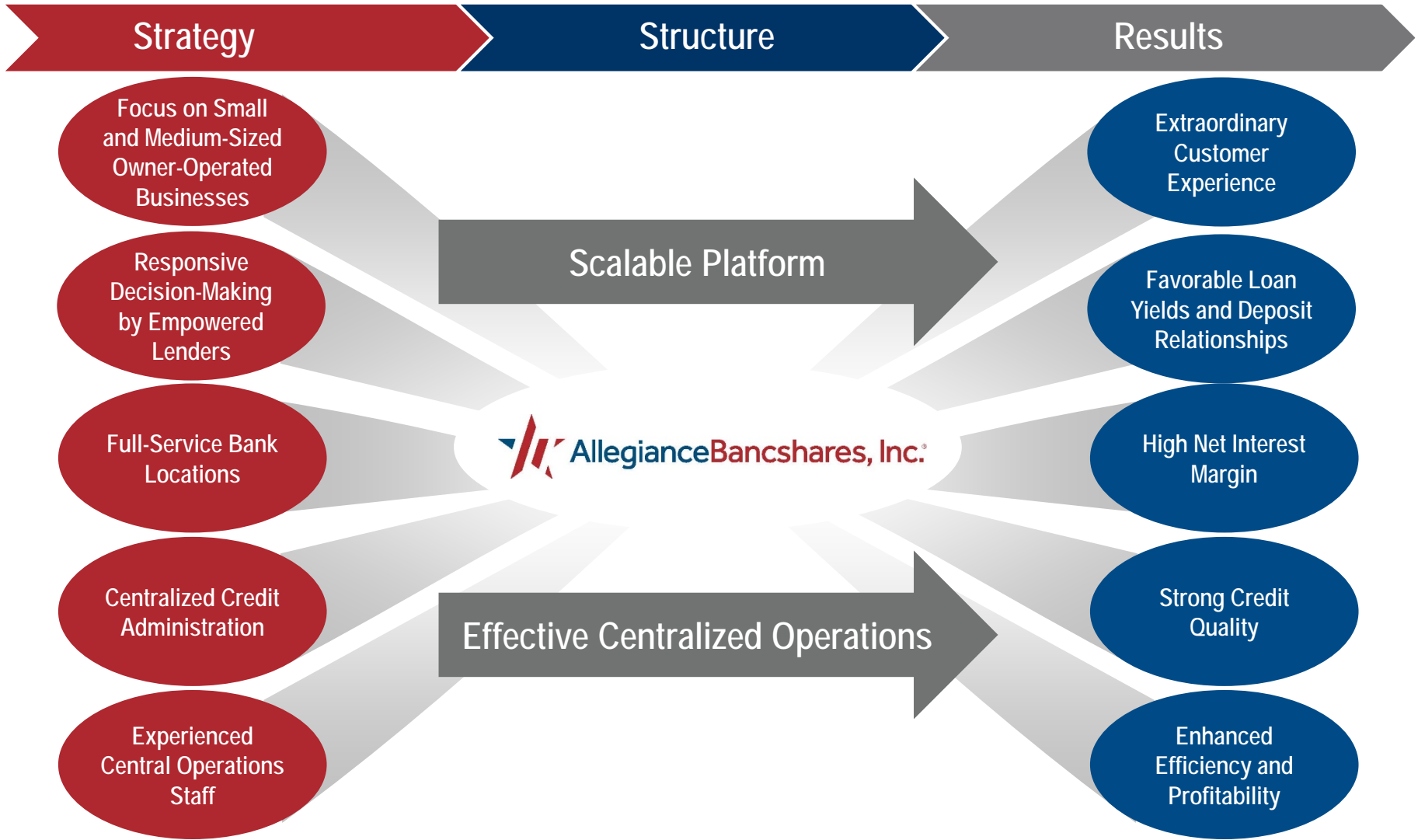
### Operational History

- ❖ **27 full-service banking locations and 1 loan production office**
  - 26 in the Houston-The Woodlands-Sugar Land MSA
  - 1 in the Beaumont-Port Arthur MSA, just outside of Houston
- ❖ **Since opening in 2007, we have completed three whole bank acquisitions and one branch transaction:**
  - 2019: LoweryBank branch acquisition with \$45.0 million in loans and \$16.0 million in deposits
  - 2018: Post Oak Bank, N.A. (Post Oak Bancshares, Inc.) with \$1.5 billion in total assets
  - 2015: Enterprise Bank (F&M Bancshares, Inc.) with \$569.7 million in total assets
  - 2013: Independence Bank, N.A. with \$222.1 million in total assets

### Financial Highlights

	(\$ in millions)	12/31/2019	12/31/2018	12/31/2017	12/31/2016	12/31/2015
Balance Sheet	Total Assets	\$ 4,992.7	\$ 4,655.2	\$ 2,860.2	\$ 2,450.9	\$ 2,084.6
	Total Loans	3,915.3	3,708.3	2,270.9	1,891.6	1,681.1
	Total Deposits	4,068.1	3,662.5	2,214.0	1,870.2	1,759.1
	Total Equity	709.9	703.0	306.9	279.8	258.5
Capital, Credit & Profitability	Loans/Deposits	96.24%	101.25%	102.57%	101.10%	95.60%
	NPAs/Assets	0.74%	0.72%	0.49%	0.75%	0.25%
	TCE/TA	9.78%	10.29%	9.38%	9.82%	10.48%
	NIM (tax equivalent)	4.22%	4.27%	4.34%	4.37%	4.68%
	ROAA	1.10%	1.11%	0.65%	0.98%	0.81%
ROATCE	11.50%	11.20%	6.93%	9.96%	9.52%	

# Our Super-Community Banking Strategy



# Deposit Market Share - Houston-The Woodlands-Sugar Land MSA

Institution (ST)	2019 <sup>(1)</sup>						2018 <sup>(1)</sup>		
	2019 Rank	2018 Rank	Number of Branches	Total Deposits In Market (\$000)	Total Market Share (%)	% of Company Deposits	Total Deposits In Market (\$000)	Total Market Share (%)	Size <sup>(2)</sup> Profile
<b>Houston-The Woodlands-Sugar Land, TX</b>									
JPMorgan Chase & Co. (NY)	1	1	187	\$ 109,965,045	45.51	8.4%	\$ 103,057,848	43.11	>\$1T
Wells Fargo & Co. (CA)	2	2	180	24,434,154	10.11	1.9%	26,411,254	11.05	>\$1T
Bank of America Corporation (NC)	3	3	112	23,786,677	9.84	1.8%	22,254,082	9.31	>\$1T
BBVA	4	4	75	14,210,493	5.88	19.5%	15,021,735	6.28	>\$100B
Zions Bancorp. NA (UT)	5	5	64	7,044,690	2.92	18.7%	9,824,855	4.11	>\$50B
Capital One Financial Corp. (VA)	6	7	35	4,965,521	2.06	2.0%	4,544,163	1.90	>\$100B
Prosperity Bancshares Inc. (TX)	7	6	58	4,631,023	1.92	19.3%	4,976,127	2.08	>\$30B
Cadence Bancorp. (TX)	8	9	12	4,481,925	1.85	30.8%	4,080,689	1.71	>\$10B
Woodforest Financial Grp Inc. (TX)	9	10	105	4,409,143	1.82	76.6%	4,038,486	1.69	>\$5B
Cullen/Frost Bankers Inc. (TX)	10	8	37	4,405,713	1.82	16.9%	4,483,002	1.88	>\$30B
<b>Allegiance Bancshares Inc. (TX)</b>	<b>11</b>	<b>11</b>	<b>26</b>	<b>3,756,314</b>	<b>1.55</b>	<b>97.2%</b>	<b>3,485,441</b>	<b>1.46</b>	<b>~\$4.8B</b>
Comerica Inc. (TX)	12	12	48	2,773,341	1.15	4.9%	3,000,429	1.26	>\$50B
Texas Capital Bancshares Inc. (TX)	13	13	2	2,076,055	0.86	9.0%	2,412,896	1.01	>\$20B
BOK Financial Corp. (OK)	14	15	11	1,684,815	0.70	6.6%	1,763,568	0.74	>\$30B
Veritex Holdings Inc. (TX)	15	14	13	1,648,921	0.68	26.7%	2,155,544	0.90	~\$8.0B
CBTX Inc. (TX)	16	18	17	1,586,058	0.66	57.0%	1,493,699	0.62	>\$3B
Independent Bk Group Inc. (TX)	17	20	13	1,393,536	0.58	12.1%	1,361,639	0.57	>\$10B
BB&T Corp. (NC)	18	19	22	1,352,952	0.56	0.4%	1,383,185	0.58	>\$100B
IBERIABANK Corp. (LA)	19	16	7	1,242,592	0.51	5.1%	1,681,272	0.70	>\$30B
Regions Financial Corp. (AL)	20	21	40	1,239,592	0.51	1.3%	1,307,352	0.55	>\$100B
<b>Total For Institutions In Market</b>			<b>1,409</b>	<b>\$ 241,615,471</b>			<b>\$ 239,052,549</b>		

Source: S&P Global Intelligence as of June 30, 2019.

(1) As of June 30 of the year shown, on a pro forma basis reflecting any announced acquisition.

(2) To date, on a pro forma basis reflecting any announced acquisition.

# Financial Highlights – 2019

## Balance Sheet Growth

- ❖ **Assets of \$4.99 billion, loans of \$3.92 billion, deposits of \$4.07 billion and shareholder's equity of \$709.9 million at December 31, 2019**
  - Core loan<sup>(1)</sup> growth of \$247.0 million, or 6.7%, year over year to \$3.91 billion

## Profitability

- ❖ **Net income of \$53.0 million for the year 2019 compared to \$37.3 million for the year 2018**
- ❖ 2019 earnings were impacted by:
  - \$1.3 million of acquisition and merger related expenses
  - \$1.4 million of pre-tax severance expense
  - \$1.1 million FDIC Small Bank Assessment Credit
  - \$1.5 million of gain on sale of securities offset by \$572 thousand of prepayment penalties
  - \$376 thousand of SBIC income
- ❖ Efficiency ratio decreased to 63.0% for the year 2019 from 63.7% for the year 2018

## Net Interest Margin

- ❖ **Net interest income increased to \$179.5 million for the year 2019 compared to \$128.6 million for the year 2018**
  - Net interest margin on a tax equivalent basis decreased to 4.22% for the year 2019 from 4.27% for the year 2018
  - Core net interest margin<sup>(2)</sup> on a tax equivalent basis excludes the impact of acquisition accounting adjustments of \$9.6 million and was 4.00% for the year 2019 compared to 4.17% for the year 2018

## Recognitions and Awards

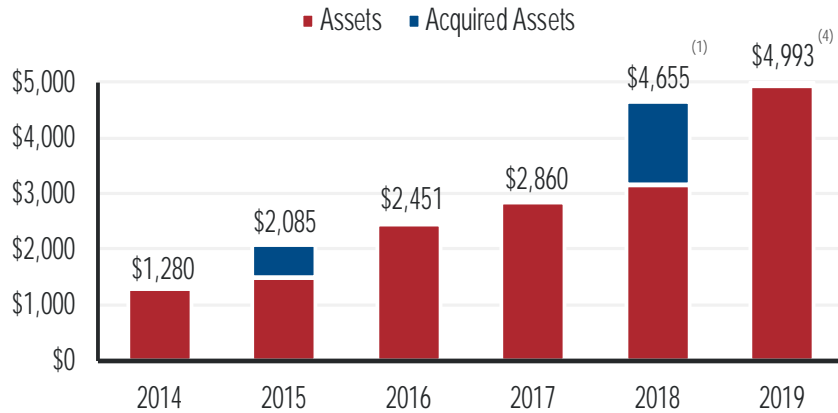
- ❖ Allegiance Bank has earned the distinction of being named one of the 2020 Best Companies to Work for in Texas by Texas Monthly magazine.
- ❖ Recognized as Houston's Top Workplaces by the Houston Chronicle for the 10th consecutive year. Allegiance Bank ranked no. 7 in the large companies category. Only ten companies have been on the list of Houston's Top Workplaces ten consecutive years. Seven of the ten are large companies.

(1) Defined as total loans excluding mortgage warehouse.

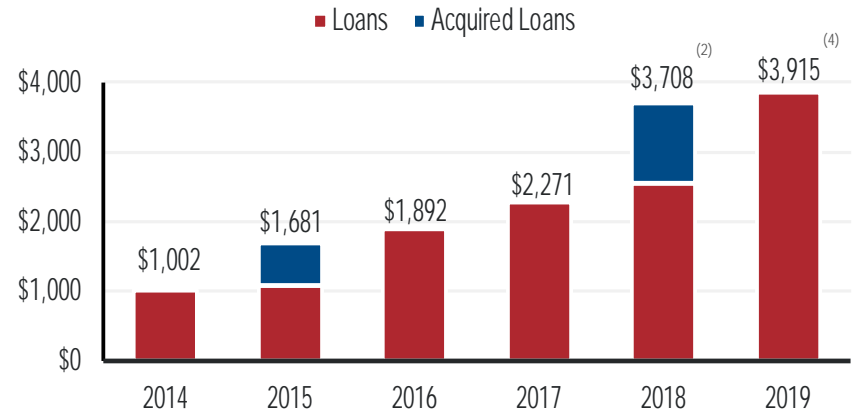
(2) Please refer to the non-GAAP reconciliation in the appendix.

# Historical Balance Sheet Growth

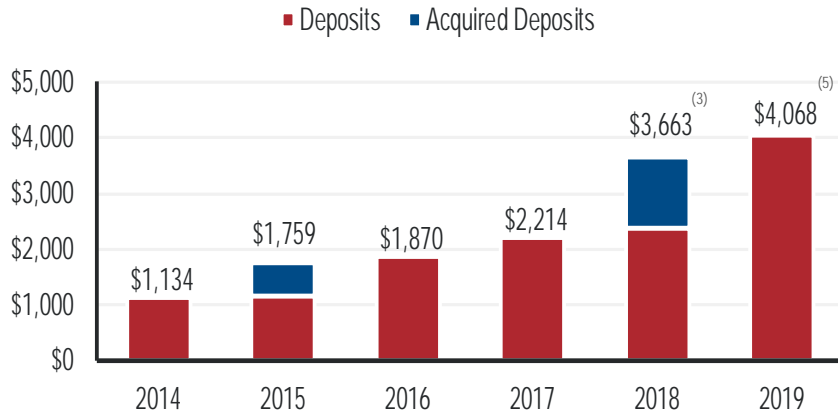
## Total Assets



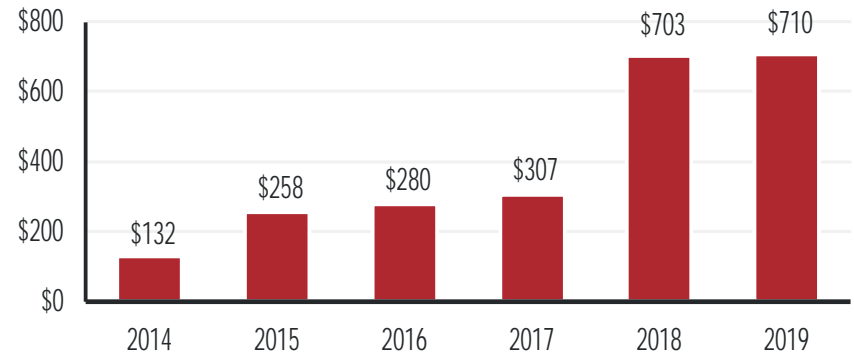
## Total Loans



## Total Deposits



## Total Equity



Note: Dollars in millions.

(1) Includes \$1.50 billion in assets acquired on October 1, 2018.

(2) Includes \$1.16 billion of acquired loans at fair value on October 1, 2018.

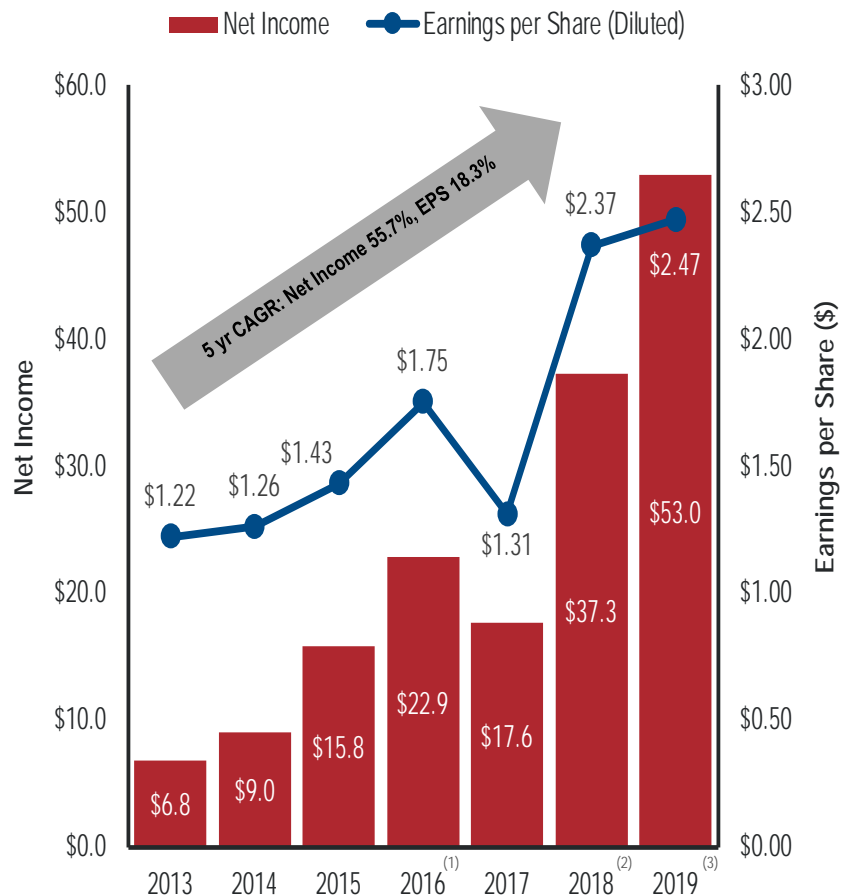
(3) Includes \$1.29 billion of acquired deposits on October 1, 2018.

(4) Includes \$45.0 million of loans acquired on February 1, 2019.

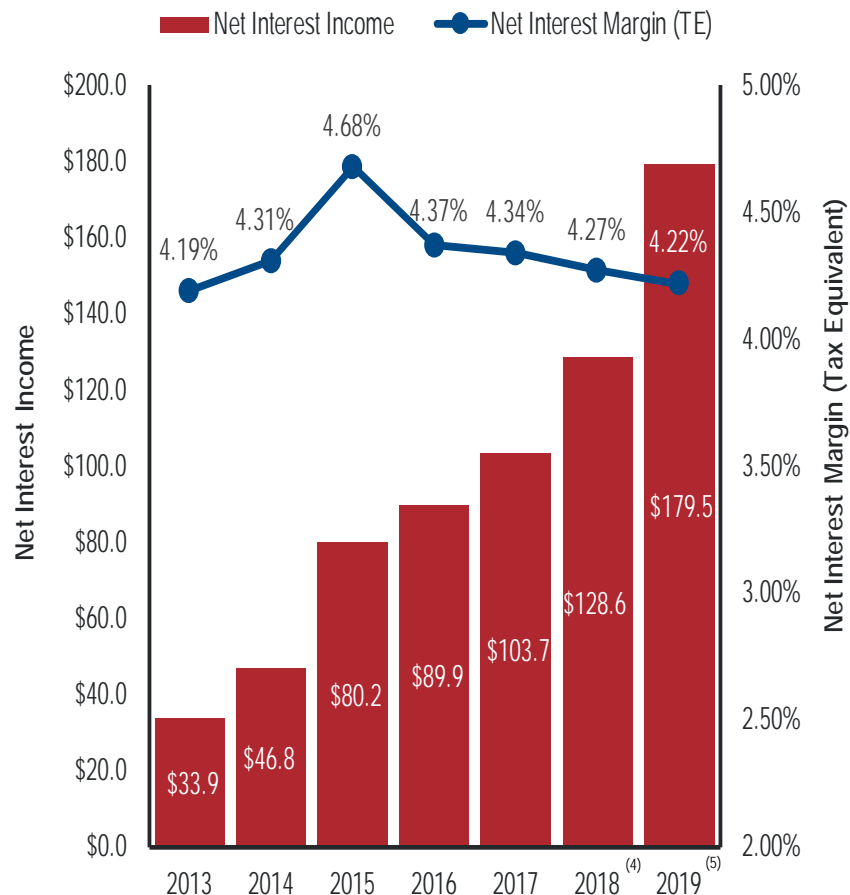
(5) Includes \$16.0 million of deposits acquired on February 1, 2019.

# Earnings Performance

## Net Income and Earnings per Share



## Net Interest Income and Net Interest Margin



Note: Dollars in millions, except per share numbers.

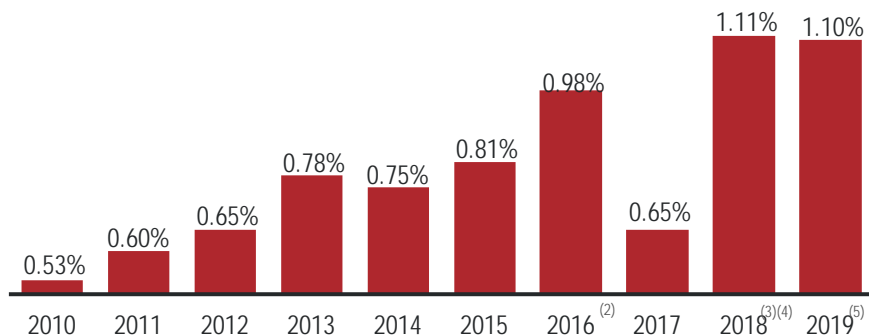
- (1) Includes a one-time gain from sale of branches of \$1.3 million (after-tax).
- (2) Includes \$1.8 million and \$1.7 million of core system conversion and acquisition and merger-related expenses, respectively, and \$3.1 million of acquisition accounting adjustments.
- (3) Includes \$9.6 million of acquisition accounting adjustments, \$1.4 million of pre-tax severance expense and a \$1.1 million FDIC Small Bank Assessment Credit.

- (4) Includes \$3.1 million of acquisition accounting adjustments; Core net interest margin (tax equivalent) adjusted for acquisition accounting adjustments was 4.17%. Please refer to the non-GAAP reconciliation in the appendix.
- (5) Includes \$9.6 million of acquisition accounting adjustments; Core net interest margin (tax equivalent) adjusted for acquisition accounting adjustments was 4.00%. Please refer to the non-GAAP reconciliation in the appendix.

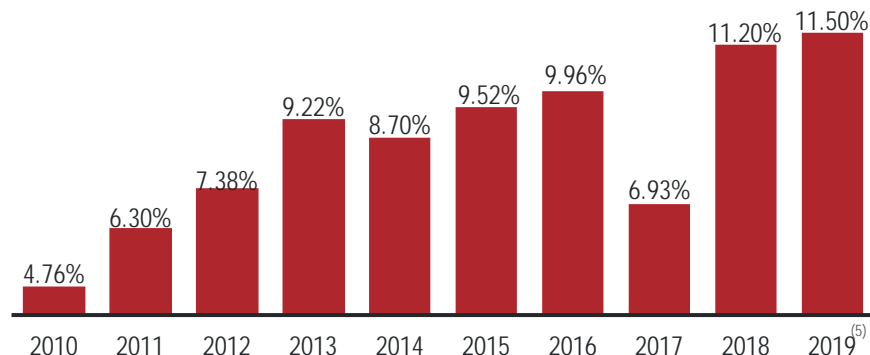


# Earnings Performance, continued

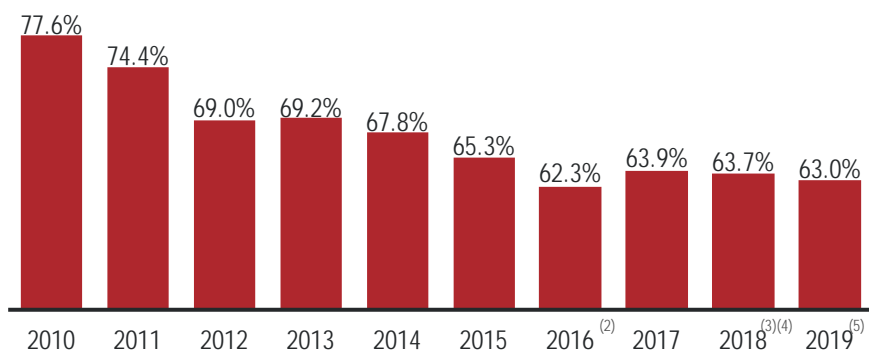
## Return on Average Assets



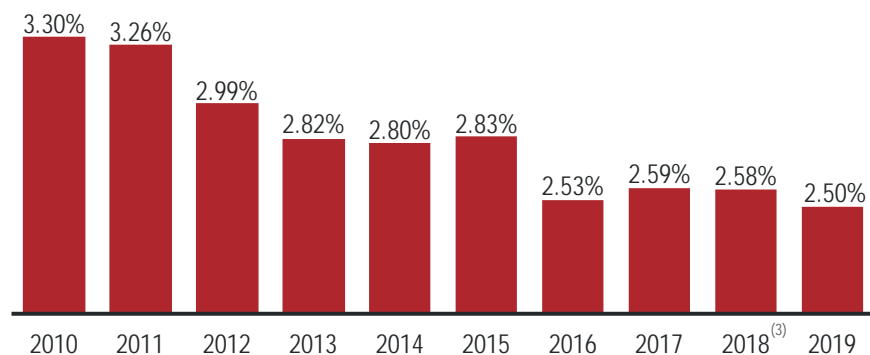
## Return on Average Tangible Common Equity<sup>(1)</sup>



## Efficiency Ratio<sup>(6)</sup>



## Noninterest Expense to Average Assets



(1) Please refer to the non-GAAP reconciliation in the appendix.

(2) Includes a one-time gain from sale of branches of \$1.3 million (after-tax).

(3) Includes \$1.8 million and \$1.7 million of core system conversion and merger-related expenses, respectively.

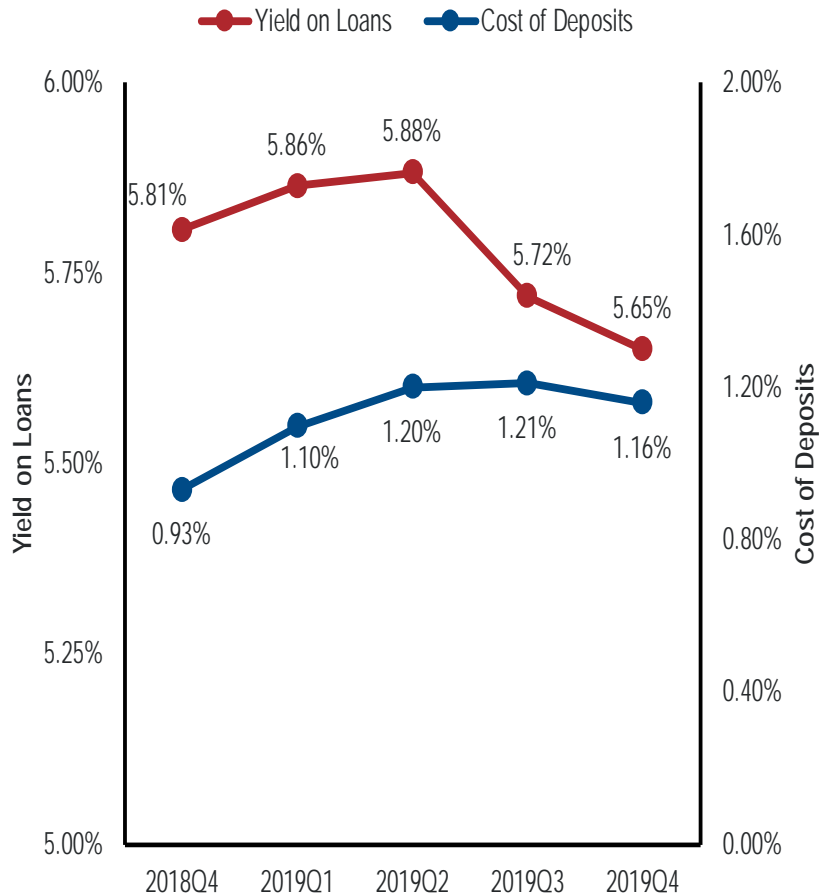
(4) Includes \$3.1 million of acquisition accounting adjustments.

(5) Includes \$9.6 million of acquisition accounting adjustments, \$1.3 million of acquisition and merger related expenses, \$1.4 million of pre-tax severance expense, \$1.1 million FDIC Small Bank Assessment Credit, \$1.5 million of gain on sales of securities offset by \$572 thousand of prepayment penalties and \$376 thousand of SBIC income.

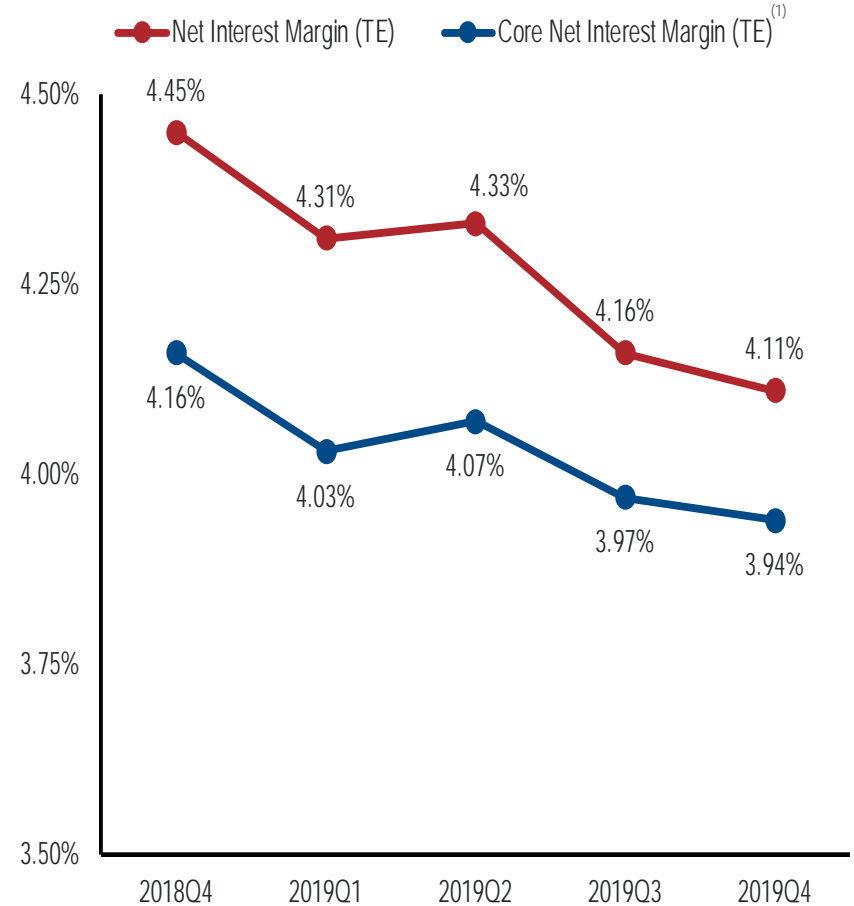
(6) Represents total noninterest expense divided by the sum of net interest income plus noninterest income, excluding net gains and losses on the sale of loans, securities and assets. Additionally, taxes and provision for loan losses are not part of this calculation.

# Yields and Cost Analysis

Loan Portfolio Reported Yields and Total Deposit Costs



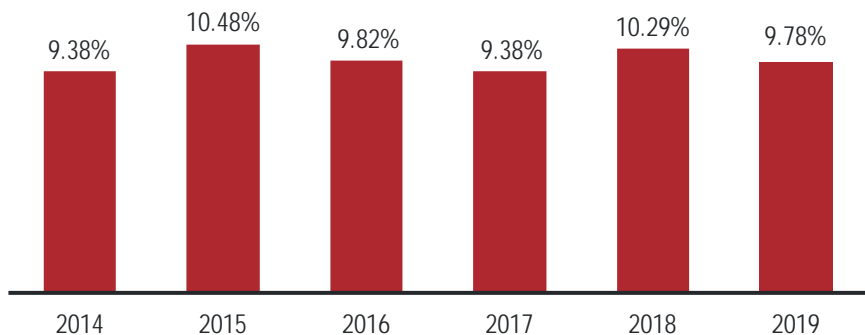
Net Interest Margin



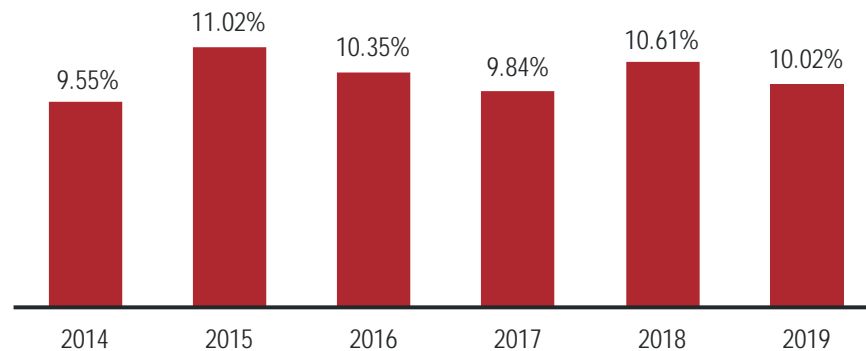
(1) Core net interest margin excludes acquisition accounting adjustments. Please refer to the non-GAAP reconciliation in the appendix.

# Capital Position

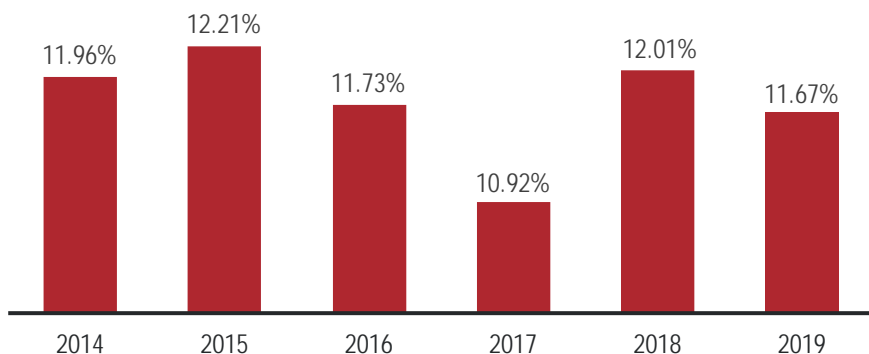
Tangible Equity / Tangible Assets<sup>(1)</sup>



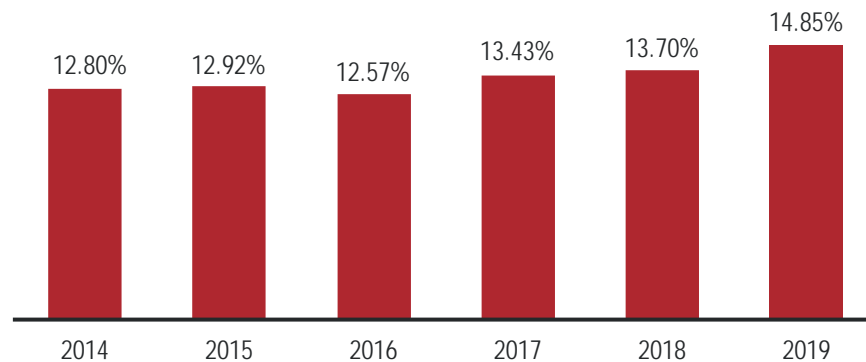
Tier 1 Leverage Ratio



Tier 1 Risk-Based Ratio



Total Risk-Based Ratio

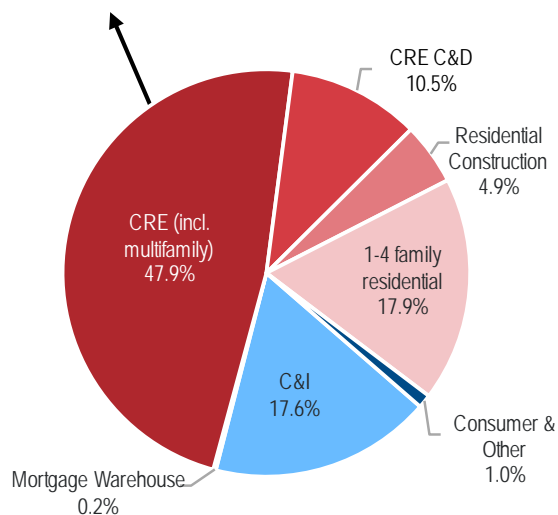


(1) Please refer to the non-GAAP reconciliation in the appendix.

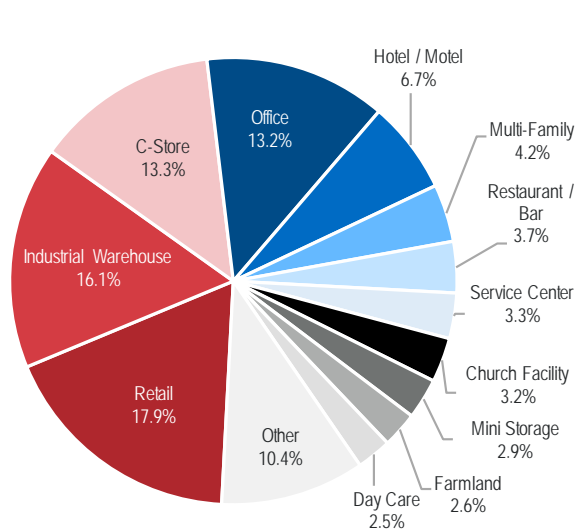
# Loan Portfolio Composition

## Total Loan Portfolio Composition

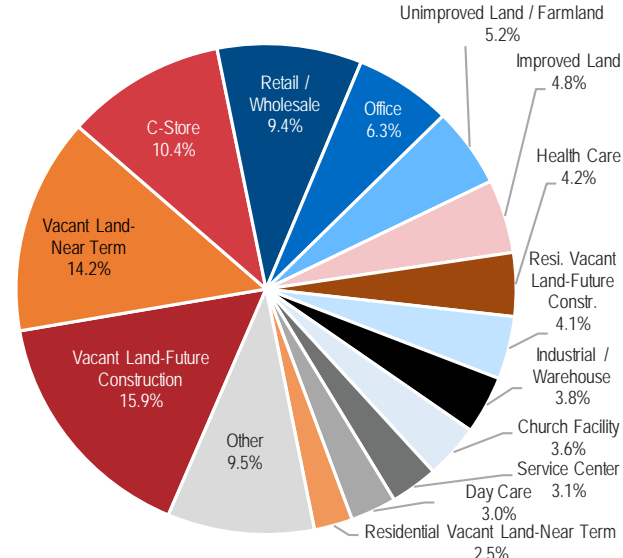
53.8% of CRE is Owner-Occupied



## CRE (incl. multi-family) by Property Type



## CRE Construction by Property Type



Loan Category	(\$)	(%)
C&I	\$ 689.4	17.6%
Mortgage Warehouse	8.3	0.2%
CRE (incl. multifamily)	1,873.8	47.9%
CRE C&D	410.4	10.5%
1-4 family residential	699.0	17.9%
Residential construction	192.5	4.9%
Consumer & Other	41.9	1.0%
<b>Total</b>	<b>\$ 3,915.3</b>	<b>100.0%</b>

Property Type	(\$)	(%)
Retail	\$ 335.4	17.9%
Industrial Warehouse	302.1	16.1%
C-Store	248.3	13.3%
Office	246.9	13.2%
Hotel / Motel	125.4	6.7%
Multi-Family	78.1	4.2%
Restaurant / Bar	69.5	3.7%
Service Center	61.6	3.3%
Church Facility	60.4	3.2%
Mini Storage	55.1	2.9%
Farmland	48.5	2.6%
Day Care	47.2	2.5%
Other <sup>(1)</sup>	195.3	10.4%
<b>Total</b>	<b>\$ 1,873.8</b>	<b>100.0%</b>

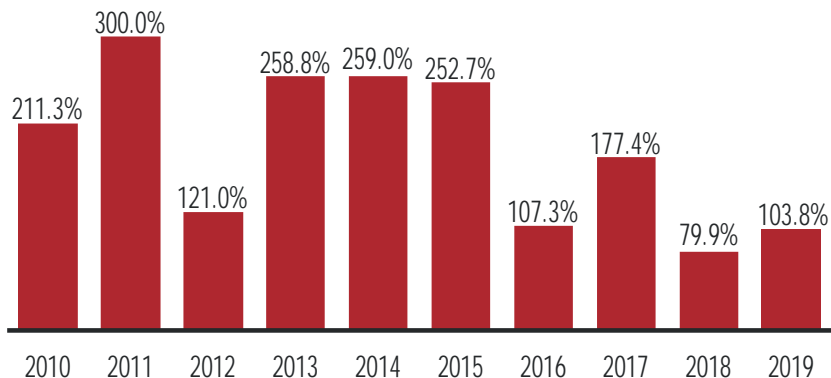
Property Type	(\$)	(%)
Vacant Land-Future Construction	\$ 65.2	15.9%
Vacant Land-Near Term	58.4	14.2%
C-Store	42.5	10.4%
Retail / Wholesale	38.4	9.4%
Office	25.9	6.3%
Unimproved Land / Farmland	21.5	5.2%
Improved Land	19.9	4.8%
Health Care	17.2	4.2%
Resi. Vacant Land-Future Constr.	17.0	4.1%
Industrial / Warehouse	15.7	3.8%
Church Facility	14.7	3.6%
Service Center	12.7	3.1%
Day Care	12.2	3.0%
Residential Vacant Land-Near Term	10.2	2.5%
Other <sup>(1)</sup>	39.0	9.5%
<b>Total</b>	<b>\$ 410.5</b>	<b>100.0%</b>

Note: Dollars in millions, unless otherwise noted. As of the year ended December 31, 2019.

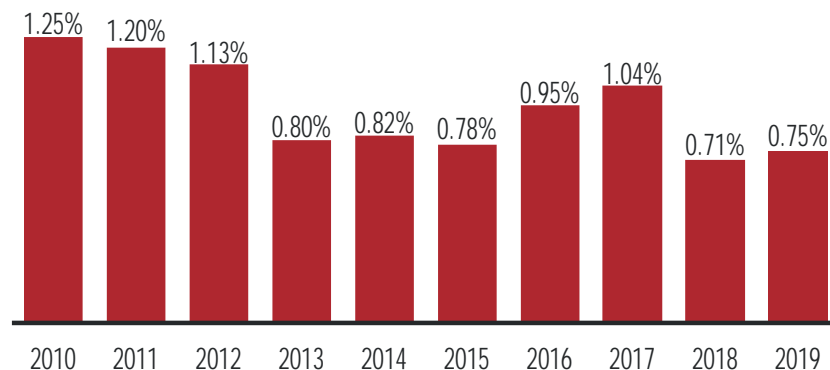
(1) Includes classifications less than 2.0% of total composition.

# Strong Asset Quality

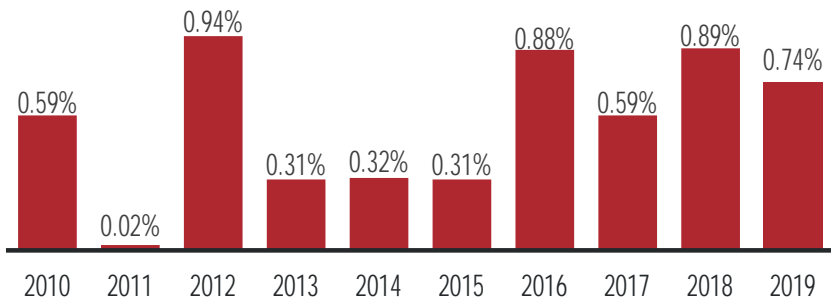
Allowance / Nonperforming Loans



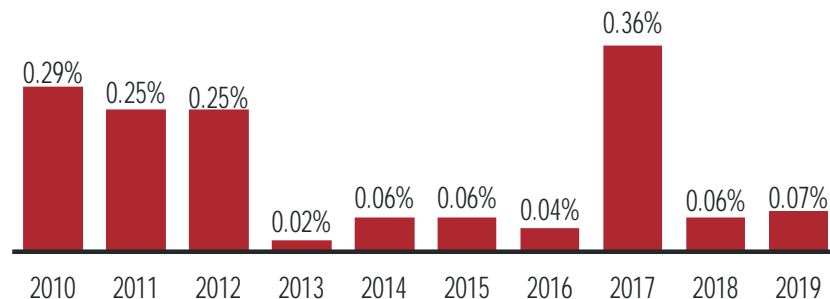
Allowance / Total Loans



Nonperforming Loans / Total Loans

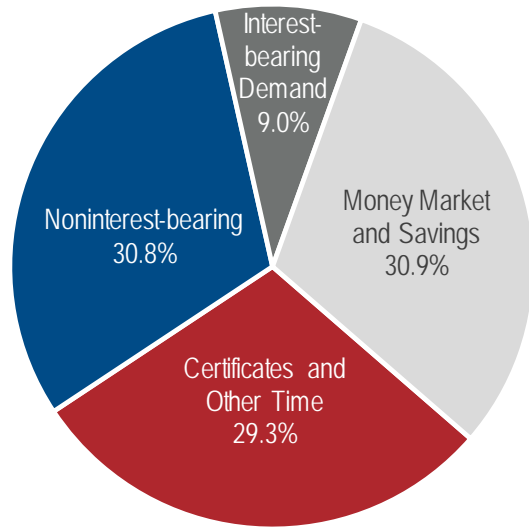


Net Charge-offs / Average Loans



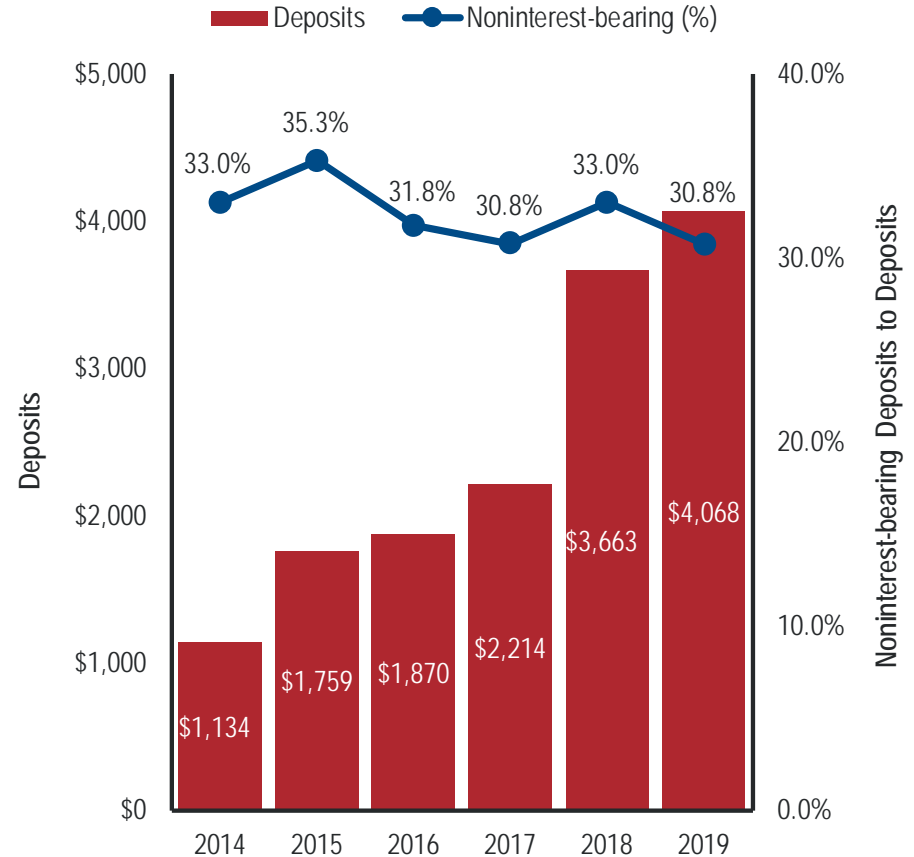
# Deposit Composition and Growth

## Deposit Composition



Deposit Category	(\$)	(%)
Noninterest-bearing	\$ 1,252.2	30.8%
Interest-bearing Demand	367.3	9.0%
Money Market and Savings	1,258.0	30.9%
Certificates and Other Time	1,190.6	29.3%
<b>Total</b>	<b>\$ 4,068.1</b>	<b>100.0%</b>

## Deposit Growth Trend



Note: Dollars in millions. As of the year ended December 31, 2019.

# Appendix: Non-GAAP Reconciliation

Our management uses certain non-GAAP financial measures in its analysis of our performance:

- ❖ **“Tangible Shareholders’ Equity”** is a non-GAAP measure generally used by financial analysts and investment bankers to evaluate financial institutions. Tangible shareholders’ equity is defined as total shareholders’ equity reduced by goodwill and core deposit intangibles, net of accumulated amortization. This measure is important to investors interested in changes from period to period in shareholders’ equity, exclusive of changes in intangible assets. For tangible shareholders’ equity, the most directly comparable financial measure calculated in accordance with GAAP is total shareholders’ equity. Goodwill and other intangible assets have the effect of increasing total shareholders’ equity while not increasing our tangible shareholders’ equity.
- ❖ **“Tangible Equity to Tangible Assets”** is a non-GAAP measure generally used by financial analysts and investment bankers to evaluate financial institutions. Tangible equity to tangible assets is defined as total shareholders’ equity reduced by goodwill and core deposit intangibles, net of accumulated amortization, divided by tangible assets, which are total assets reduced by goodwill and core deposit intangibles, net of accumulated amortization. This measure is important to investors interested in changes from period to period in equity and total assets, each exclusive of changes in intangible assets. For tangible equity to tangible assets, the most directly comparable financial measure calculated in accordance with GAAP is total shareholders’ equity to total assets. Goodwill and other intangible assets have the effect of increasing both total shareholders’ equity and assets while not increasing our tangible common equity or tangible assets.

	For the Years Ended December 31,					
	2014	2015	2016	2017	2018	2019
Total Shareholders’ Equity	\$ 131,778	\$ 258,490	\$ 279,817	\$ 306,865	\$ 702,984	\$ 709,865
Less: Goodwill and Core Deposit Intangibles, net	12,891	44,619	43,444	42,663	249,712	245,518
<b>Tangible Shareholders’ Equity</b>	<b>\$ 118,887</b>	<b>\$ 213,871</b>	<b>\$ 236,373</b>	<b>\$ 264,202</b>	<b>\$ 453,272</b>	<b>\$ 464,347</b>
Total Assets	\$ 1,280,008	\$ 2,084,579	\$ 2,450,948	\$ 2,860,231	\$ 4,655,249	\$ 4,992,654
Less: Goodwill and Core Deposit Intangibles, net	12,891	44,619	43,444	42,663	249,712	245,518
Tangible Assets	\$ 1,267,117	\$ 2,039,960	\$ 2,407,504	\$ 2,817,568	\$ 4,405,537	\$ 4,747,136
<b>Tangible Equity to Tangible Assets</b>	<b>9.38%</b>	<b>10.48%</b>	<b>9.82%</b>	<b>9.38%</b>	<b>10.29%</b>	<b>9.78%</b>

	For the Years Ended December 31,									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Net Income Attributable to Shareholders	\$ 2,013	\$ 2,995	\$ 4,555	\$ 6,839	\$ 9,005	\$ 15,227	\$ 22,851	\$ 17,632	\$ 37,309	\$ 52,959
Average Shareholders’ Equity	42,297	47,523	61,699	75,787	116,460	204,935	273,211	297,627	413,441	708,269
Less: Average Goodwill and Core Deposit Intangibles, net	-	-	-	1,615	13,007	45,055	43,880	43,050	80,384	247,854
Average Tangible Common Shareholders’ Equity	\$ 42,297	\$ 47,523	\$ 61,699	\$ 74,172	\$ 103,453	\$ 159,880	\$ 229,331	\$ 254,577	\$ 333,057	\$ 460,415
<b>Return on Average Tangible Common Equity</b>	<b>4.76%</b>	<b>6.30%</b>	<b>7.38%</b>	<b>9.22%</b>	<b>8.70%</b>	<b>9.52%</b>	<b>9.96%</b>	<b>6.93%</b>	<b>11.20%</b>	<b>11.50%</b>

Note: Dollars in thousands.

# Non-GAAP Reconciliation, continued

- ❖ **“Core Net Interest Margin (TE)”** is a non-GAAP measure generally used by financial analysts and investment bankers to evaluate financial institutions. Core net interest margin is defined as net interest income, net of related acquisition accounting adjustments, divided average earnings assets. This measure is important to investors interested in changes from period to period in net interest income, exclusive of the impact from related acquisition accounting adjustments. For core net interest margin, the most directly comparable financial measure calculated in accordance with GAAP is net interest margin.

	For the Three Months Ended,						For the Years Ended December 31,	
	12/31/2018	3/31/2019	6/30/2019	9/30/2019	12/31/2019	2019	2018	
Interest Income	\$ 56,303	\$ 57,149	\$ 58,946	\$ 58,665	\$ 58,147	\$ 232,907	\$ 158,223	
Interest Expense	10,465	12,546	13,375	13,828	13,621	53,370	29,644	
Tax Equivalent Adjustment	262	202	113	87	97	499	1,073	
<b>Net Interest Income (TE)</b>	<b>46,100</b>	<b>44,805</b>	<b>45,684</b>	<b>44,924</b>	<b>44,623</b>	<b>180,036</b>	<b>129,652</b>	
Less: Acquisition Accounting Adjustments	(3,069)	(2,965)	(2,755)	(2,045)	(1,860)	(9,625)	(3,069)	
<b>Core Net Interest Income (TE)</b>	<b>\$ 43,031</b>	<b>\$ 41,840</b>	<b>\$ 42,929</b>	<b>\$ 42,879</b>	<b>\$ 42,763</b>	<b>\$ 170,411</b>	<b>\$ 126,583</b>	
Average Earning Assets	\$ 4,108,645	\$ 4,212,669	\$ 4,233,653	\$ 4,284,667	\$ 4,308,028	\$ 4,261,782	\$ 3,039,829	
<b>Net Interest Margin (TE) <sup>(1)</sup></b>	<b>4.45%</b>	<b>4.31%</b>	<b>4.33%</b>	<b>4.16%</b>	<b>4.11%</b>	<b>4.22%</b>	<b>4.27%</b>	
<b>Core Net Interest Margin (TE) <sup>(1)</sup></b>	<b>4.16%</b>	<b>4.03%</b>	<b>4.07%</b>	<b>3.97%</b>	<b>3.94%</b>	<b>4.00%</b>	<b>4.17%</b>	

Note: Dollars in thousands.

(1) Annualized for each respective quarter.